

# Scrutiny Report



## Performance Scrutiny Committee - Partnerships

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### Part 1

Date: 2nd February 2022

### Subject **One Newport Partnership Well-being Plan 2021-22 Q2 Performance**

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The following people have been invited to attend for this item:

Invitee:	Area / Role / Subject
Cllr Jane Mudd	Leader of Newport City Council, Chair of One Newport Public Service Board (PSB) and Intervention Lead for the Newport Offer
Bev Owen	Chief Executive of Newport City Council
Will Beer	Intervention Lead for Strong Resilient Communities (NHS Public Health Team Consultant)
Craig Lane	Intervention Lead for Sustainable Travel (Newport Third Sector)
Steve Morgan	Intervention Lead for Green and Safe Spaces (Natural Resources Wales)
Stephen Tiley	Intervention Lead for Right Skills (Gwent Association of Voluntary Organisations (GAVO))

## Section A – Committee Guidance and Recommendations

## 1 Recommendations to the Committee

The Committee is asked:

- To consider the Wellbeing Plan Quarter 2 Performance Dashboards attached to this report and determine if it wishes to make any comments to the One Newport Partnership.
  - **Appendix 1:** The Newport Offer;
  - **Appendix 2:** Strong Resilient Communities;
  - **Appendix 3:** Right Skills;
  - **Appendix 4:** Green and Safe Spaces;
  - **Appendix 5:** Sustainable Travel.

## 2 Context

### Background

#### One Newport Partnership

- 2.1 One Newport was established as a Public Services Board (PSB) in 2016 under the Well-being of Future Generations (Wales) Act 2015 (WFG Act). In October 2021, new regional PSB arrangements came into being, which established a Gwent Public Services Board. The new Gwent PSB replaced the five former PSBs, including One Newport, which had operated formerly on a local authority footprint in the Gwent area. One Newport is no longer a PSB but is a Local Delivery Group reporting into the Gwent PSB. One Newport will continue to deliver the current Newport Well-being Plan until April 2023. A new Well-being Plan for Gwent will be published in May 2023.

#### Well-being Plan

- 2.2 The statutory guidance on the Well-being of Future Generations (Wales) Act 2015 (WFG Act) 'Shared Purpose – Shared Future' required One Newport PSB to prepare and publish a Local Well-being Plan by May 2018, which maximised the PSB's contribution to the Well-being Goals for Wales. The Committee received the consultation draft of One Newport's Local Wellbeing Plan on 10 January 2018 and submitted its consultation response. One Newport agreed the final version of the Well-being Plan 2018-23 at its meeting on 1 May 2018. The Scrutiny Committee received the final Plan at its meeting on 20 June 2018 (*A link to the Well-being Plan 2018-23 is provided in Section 7 of this report in the Background Papers*).

One Newport developed the Local Well-being Plan in accordance with the Act's five ways of working of the Sustainable Development Principle.

In the Well-being Plan, One Newport pledged to work differently by:

*Working together with local communities towards the common goals and objectives set out in this plan. To work to improve the economic, social, cultural and environmental well-being of the city and to be:*

- *Ambitious;*
- *Serious about working in partnership;*
- *Firmly focused on people and their stories;*
- *Focused on integrated well-being outcomes.*

*This will be achieved by:*

- **Looking to the long term:** *Being aware of and addressing, the well-being of future generations whilst addressing the needs of the people we currently serve.*
- **Prevention:** *Exploring how to break cycles and dig deeper to better understand the causes and effects of key issues that people and communities face. Finding enabling solutions and intervening at the right time to prevent problems getting worse or arising in the future.*
- **Taking an integrated approach:** *Fully considering the connections between the well-being goals, the PSB well-being objectives and the well-being objectives of individual organisations. Taking steps which maximise the collective impact to the well-being goals rather than just meeting the objectives.*
- **Collaborating with others:** *Strengthening joint working across the city's public service. No single organisation is able to improve the economic, social, environmental and cultural well-being of Newport on its own. Taking a collaborative approach ensures that actions are complementary and therefore maximise the collective impact.*
- **Involving People:** *Developing solutions in partnership with local people and communities and ensuring they are involved in the decisions that affect them.*

One Newport's Well-being Objectives published in the Well-being Plan are:

1. Everyone feels good about living, working, visiting and investing in our unique city
2. Everyone has the skills and opportunities they need to develop, prosper, and contribute to a thriving, sustainable city
3. Everyone belongs to resilient, friendly, connected communities and feels confident and empowered to improve their well-being
4. Newport has healthy, safe, and resilient environments with an integrated sustainable travel network

These are revised Objectives, which the One Newport Partnership agreed at its meeting on 8<sup>th</sup> December 2020. The revisions were made in the light of Covid-19 impacts and advice from the Future Generations Commissioner on setting Well-being Objectives.

### **Mid-Year / Quarter 2 Performance**

- 2.3 One Newport noted the Quarter 2 Update reports from Intervention Leads on progress in delivering the Local Well-being Plan at its meeting on 14 December 2021. *A link to the agenda of the PSB meeting held on 14 December 2020 is provided in Section 7 of this report in the Background Papers.*

- 2.4 One Newport reports progress on delivery of the Well-being Plan to this Scrutiny Committee at the Mid-Year point and Year End.

***The Committee is reminded that attendees have been invited as One Newport Partnership Members and scrutiny questions should focus on the Q2 performance dashboards and not on individual organisations.***

### **Performance Reporting**

- 2.5 One Newport Partnership has a Delivery and Performance Framework in place to monitor performance and ensure the sustainable development principle (long term; prevention; integration; collaboration; involvement) of the Wellbeing of Future Generations (Wales) Act is being considered in the reporting process.

There are five crosscutting interventions in the Plan, which are reported on a quarterly basis.

## **3 Information Submitted to the Committee**

- 3.1 The following are attached to this report for the Committee's consideration:

### **The One Newport Partnership Well-being Plan Progress Summaries for Quarter 2:**

- **Appendix 1:** The Newport Offer;
- **Appendix 2:** Strong Resilient Communities;
- **Appendix 3:** Right Skills;
- **Appendix 4:** Green and Safe Spaces
- **Appendix 5:** Sustainable Travel;

## **4. Suggested Areas of Focus**

- 4.1 **Role of the Committee**

**The role of the Committee in considering the report is to:**

- Take a look back at how the Partnership has performed in its delivery of the Well-being Plan to the end of Quarter 2
- Assess and make comment on:
  - How well the Partnership is delivering as a collaborative partnership on its objectives;
  - How effectively the One Newport partners worked together to deliver the Well-being Plan;
  - Mitigating actions put in place to address risks and not achieving objectives;
  - How the public were engaged with on the Well-being Plan, and how feedback has been used?
- In drawing its conclusions, the Committee should assess:
  - What was the overall conclusion on the information contained within the reports?
  - Is the Committee satisfied that it has had all of the relevant information to base a conclusion on the delivery of the Well-being Plan at the mid-year point?
  - Does the Committee wish to make any Comments to the One Newport Partnership?

**4.2 Suggested Lines of Enquiry**

Scrutiny's role in receiving the Q2 dashboards is to hold the One Newport Partnership to account for how it is taking steps to meet its objectives within the Well-being plan and ensure that it is demonstrating the sustainable development principle in everything it does.

When considering the Q2 Performance dashboards and determining what questions it may wish to ask of the Partnership, the Committee should consider the following:

1. How much progress has been made towards delivery of the Well-being Plan? How far have the Partnership's expectations been met?
2. How effectively has the partnership worked together to deliver the interventions?
3. Have there been any barriers that have affected delivery of the plan that need further exploration and explanation?
4. Can the One Newport Partnership demonstrate how it is delivering the interventions in accordance with the five ways of working?
5. How has the Partnership evaluated its own progress?
6. What have been the resource implications of delivering on the Well-being Plan? How has working as a partnership maximised the resources available?
7. How effective are Partnership members in challenging each other and engaging in strategic debate?

### 4.3 Sustainable Development Principle

The Committee's consideration of the Well-Being Plan delivery up to Quarter 2 should consider how the One Newport Partnership is maximising its contribution to the five ways of working. The following are examples of the types of questions to consider:

<b><u>Long-term</u></b>	<p>How is the One Newport Partnership thinking long term and seeking to balance short-term needs while safeguarding the ability to also meet long-term needs?</p> <p>What long-term trends will impact upon the delivery of the Well-being Plan?</p>
<b><u>Prevention</u></b>	<p>How is the Partnership addressing issues facing Newport communities in order to prevent a future problem?</p> <p>How is the Partnership preventing problems getting worse?</p>
<b><u>Integration</u></b>	<p>How are the interventions delivering against all of the Partnership Well-being objectives and how is it considering how its work impacts on each of the well-being goals?</p>
<b><u>Collaboration</u></b>	<p>Who has the Partnership been working with to deliver the interventions in the Well-being Plan?</p> <p>How is the Partnership using the knowledge / good practice of others to inform / influence delivery of the Well-being Plan?</p>
<b><u>Involvement</u></b>	<p>How is the Partnership involving people with an interest in achieving the well-being goals?</p> <p>How has the Partnership sought the views of those who are impacted by the delivery of the Wellbeing Plan?</p> <p>How has the Partnership taken into account the diverse communities in Newport in its decision making?</p>

## Section B – Supporting Information

### 5 Supporting Information

5.1 The Guidance for Local Authority Scrutiny Committees on the scrutiny of Public Services Boards issued by Welsh Government in August 2017 states that:

*“Research into the practice of collaborative or joint scrutiny in England and Wales identifies that arrangements are effective when they demonstrate the following characteristics:*

**Characteristics of effective partnership scrutiny:**

- Scrutiny regards itself as a form of ‘critical friendship with positive intent’ in which scrutiny practitioners act as advocates for the success of joint working.
- Collaborative performance is evaluated from the citizen’s perspective.
- Strong efforts are made to understand the complexity of partnership arrangements and to facilitate learning about the culture and assumptions of different organizations.
- Scrutiny creates positive expectations by focussing on issues regarded as useful to the partnership or where there is consensus that ‘things need to change’.
- Scrutiny demonstrates intellectual independence and investigative rigour in all of its activities.
- Scrutiny demonstrates a positive impact by developing clear, timely, evidence-based recommendations aimed at enhancing collaborative performance.
- Scrutiny critically evaluates its own performance utilising partnership perspectives.

5.2 *A link to the full Welsh Government Guidance is included in Section 7 of this report in the Background Papers for Members’ information.*

## **6. Impact Assessment:**

### **6.1 Summary of impact – Wellbeing of Future Generation (Wales) Act**

The Well-being Plan for Newport 2018-2023 seeks to maximise One Newport’s contribution to the Well-being Goals for Wales: a more prosperous Wales, a resilient Wales, a healthier Wales, a more equal Wales, a Wales of cohesive communities, a Wales of vibrant culture and Welsh language, a globally responsible Wales. The Partnership has four Well-being Objectives listed in paragraph 2.2 above. The objectives were developed to maximise One Newport’s contribution to the seven Well-being Goals for Wales.

### **6.2 Summary of impact – Socio-economic Duty**

While not all One Newport members are subject to the Duty, a session on the Duty has been included in the Board’s Development Programme so that it can be addressed within the work of the interventions.

### **6.3 Summary of impact – Welsh language**

Welsh language is an important part of cultural identity and heritage and is used by many people each day in their homes, their communities and where they work. One Newport’s Right Skills Board will support delivery of the Economy and Skills section of Newport City Council’s Welsh Language Strategy and is establishing a sub-group to support this.

## **7. Background Papers**

- [Agenda for the One Newport Partnership meeting held on 14<sup>th</sup> December 2021.](#)
- [Newport’s Well-being Plan 2018-23](#)
- [Cynllun Llesiant Casnewydd 2018-23](#)
- One Newport [Board Development Action Plan](#)
- Well-being of Future Generations (Wales) Act 2015 guidance

- [The Essentials](#)
- Shared Purpose: Shared Future – Statutory guidance on the Well-being of Future Generations (Wales) Act 2015
  - [SPSF 1: Core guidance](#)
  - [SPSF 2: Individual role \(public bodies\)](#)
  - [SPSF 3: Collective role \(public services boards\)](#)
- [Guidance for Local Authority Scrutiny Committees on the scrutiny of Public Services Boards](#)

Report Completed: January 2022

